

## Program of Work

The formation of a program of work for the coming twelve months was commenced on Friday, September 23rd, when chairmen, appointed by the President to conduct group meetings, met at the offices and were instructed in the conduct of the group meetings at which the membership were to express their ideas as to the work the organization should do. Each Chairman took active charge of a group of approximately fifty members inviting them to meet with him at the offices of the Chamber of Commerce to discuss the future activities of the Chamber. Groups met daily from September 26th to September 30th. There were fourteen groups with a total attendance of 109. The Chairmen and their Vice-Chairmen devoted their personal service to the meetings and while the attendance was not up to the average the spirit of the members attending was most enthusiastic and the suggestions promise a Program of Work of a very high order.

In order that no member should miss the opportunity to present his suggestions for the Program of Work, memorandum blanks were mailed out to the whole membership October 1st. 63 cards were returned by members. The total number of suggestions both in meetings and by mail was 510.

The Program of Work built from these suggestions will be found on the following pages of this report.

## Bibliographies

The Research Department of the American City Bureau will shortly send to the organization a separate report covering the bibliographies for the planks of the Major and Forum Programs of the Program of Work.

## Forum

At its meeting on October 6th the Board of Directors authorized the appointment of a Forum Committee to have charge of the regular Forum meeting of the membership during the next year. Mr. W. C. Harris was appointed chairman, by the President, with power to select the personnel of the Committee to be associated with him. This committee met with the Field Secretary and received instructions in the modern practice of conducting Forum meetings and made plans for the coming year.